

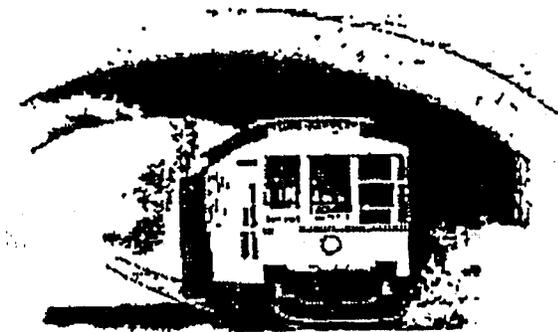
MINNEAPOLIS NEIGHBORHOOD REVITALIZATION PROGRAM

**LINDEN HILLS
NEIGHBORHOOD
ACTION PLAN**

Date Adopted by the Policy Board: April 20, 1998

Date Adopted by the City Council: May 8, 1998

Document Number: 98-100M



Linden Hills
Neighborhood
Revitalization
Program (NRP)
NEIGHBORHOOD ACTION PLAN

(also includes approved Transition/First Step Funds)

"Never doubt that a small group of thoughtful committed citizens can change the world; indeed, it's the only thing that ever has."

-Margaret Mead

Action Plan: April 6, 1998

Neighborhood Meeting: January 31, 1998

LHiNC Meeting: February 3, 1998

NRP Legal Review: February 17, 1998

Management Team Review: March 12, 1998

NRP Policy Board: April 20, 1998

City Council: May 8, 1998

Linden Hills

Neighborhood Revitalization Program

Neighborhood Action Plan

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Linden Hills NRP Steering Committee Members (March 1996 -March 1998): Gregory Abbott, Caroline Bassett*, Dottie Dolezal, Ray Dull, Debbie Evans, Karen Ferrara, Sheila Franey, Mike Hohmann, Pam Jewson, John Keller*, Katherine Kimball-Baker*, Elise Koonmen*, Gretchen Musicant, Maria Nelson, Jack Newton, David Odland, Robert Olson, Bill Seal*, Susan Tapp, Paul Thorson. S t a f f: Stephanie Gaynor/Community Coordinator, Rhea Sullivan/Implementation Coordinator, Rita Rocheford/NRP Staff.

Linden Hills 1st Step NRP Steering Committee Members: Jonathan Baker, Michele Boersma, Dottie Dolezal, Joanne Ellison, Brenda Johnson, Elise Koonmen, Anne Marie Kronick, Maryellen Leppink, Debby Magnuson, Martin Miller, Maria Nelson, Kara Planchak Coffler, John Roth, Jane Shellum, Paul Thorson. Rhea Sullivan/Community Coordinator.

* Denotes volunteers who participated as members of the Steering Committee during the Action Planning Process but were not members at the time the plan was approved.

I. NEIGHBORHOOD ACTION PLAN SUMMARY

Introduction to the Neighborhood

The Linden Hills neighborhood embodies many small town or village characteristics that make it a unique and desirable place to live, work, and play; while its location provides accessibility to the many cultural and economic amenities of the greater Minneapolis area. Geographically, it is located in the southwestern sector of the city and is bordered by two city lakes (Lake Calhoun and Lake Harriet), two city neighborhoods (Fulton and West Calhoun), and two suburbs (St. Louis Park and Edina). There are three distinct commercial districts, two public schools (elementary and secondary) and one private elementary school, a public library, and seven churches. Interwoven throughout the neighborhood is evidence of the beautiful natural environment and the neighborhood's commitment to history/art/culture; these include the many parks and open green spaces, increased historical preservation efforts/exhibits, and the signatory Lake Harriet-Como Street Car ("Trolley") line.

Overview of the Planning Process

The results from a 1995 neighborhood-wide survey (Appendix A) provided the framework for the NRP process and guided the development of funding strategies in both the First Step Plan (Nov., 1995) and this comprehensive Action Plan document. In addition to the survey and critical to the Action Plan development were the following: additional data collection activities, input from governmental agencies and key participants, task force and steering committee meetings (Appendix B), and the evaluation/feasibility of expanding First Step strategies.

The community-building qualities of the NRP have reinforced the mission, vision, and fundamental goals/objectives identified in the First Step Plan. Strategies in the Action Plan are organized into program or project areas which should streamline the future implementation and evaluation processes.

Overview of Program/Project Funding

The Building Community (BC) Task Force identified a loan program that addresses gaps in traditional MCDA home improvement programs; supported the *Linden Hills News*, our neighborhood newsletter, and recognized the need for increased funding and an expanded role of the Implementation Coordinator(s).

The History/Art/Culture (HAC) Task Force became a sub-committee of the BC Task Force for much of the First Step implementation activities. However, renewed interest and an active Linden Hills History Study Group generated many of the strategies contained in the History, Art, and Culture Program and includes among other projects, the continuation of the First Step's History Education Project (an oral history project), a Walking Tour Booklet, and Historical Community Markers.

The Public Spaces (PS) Task Force recommended the continuation of the Gym Access Program after an evaluation of the First Step program and potential alternatives; supported improvements at the Audubon Elementary School and Linden Hills Park Building; and supported the historical preservation/restoration of the Linden Hills Library.

The Commercial Districts (CD)/Transportation (TR) Task Forces jointly supported the projects contained in the Commercial Districts/Transportation Program. The projects seek to positively impact the economic viability of all three commercial districts. In addition, the projects address commercial district and transportation oriented issues of importance to the community--issues related to traffic flow, pedestrian safety, the scale of future development and the visual character of the commercial districts.

The Natural Environment (NE) Task Force supported projects that seek to improve the quality of our lakes and includes the continuation of the First Step Elementary and Secondary Education Project, street sweeping notification, and lake shore plantings. The Natural Environment Program supports the sustainability of residential and commercial public spaces with projects that include tree planting, community gardens, and reduction in phosphorus use.

The overall budget of NRP funds totals \$1,772,956; \$250,000 of which was allocated in the First Step Plan (Appendix D) and \$1,522,956 in the Action Plan. The distribution of the \$1,772,956 is outlined in the table below.

TABLE OVERVIEW OF ACTION PLAN PROGRAMS/PROJECTS

Program/Project Title	First Step Funding	Action Plan Funding	Task Force(s)
<i>Home Improvement Loan Program</i>		\$250,000	BC
<i>"Linden Hills News"</i>	\$17,400	\$34,300	BC
<i>Implementation Coordinator(s)</i>	\$35,000	\$154,056	BC
<i>Youth-Family Program Pilot Fund</i>		\$30,000	BC
<i>History, Art, and Culture Program</i>	\$1,000	\$22,400	BC/HAC
<i>"Spiff the Biff" Project</i>	\$5,000	\$15,000	BC/HAC
<i>Linden Hills Park Building Project</i>		\$18,000	PS
<i>Audubon School Improvement Project</i>	\$40,000	\$11,000	PS
<i>Linden Hills Library Project</i>		\$124,400	PS
<i>Commercial District / Transportation Program</i>		\$593,600	CD/TR/NE
<i>Lake Calhoun & Lake Harriet Water Quality Program</i>	\$27,600	\$107,000	NE
<i>Natural Environment Program</i>	\$20,000	\$52,250	NE
<i>Gym/ Facility Access Program</i>	\$10,000	\$63,500	PS/NE
<i>Staffing for Gym/Pool Access</i>		\$15,000	PS
<i>Southwest High School Community Project</i>		\$32,450	PS/NE
<i>Watershed Cleanup</i>	\$3,000		NE
<i>Water Quality Education Signage</i>	\$500		NE
<i>Clean Water Task Force</i>	\$500		NE
<i>Safe Crosswalks/Traffic Calming</i>	\$30,000		TR
<i>Bikeway Development</i>	\$30,000		TR
<i>Linden Hills Development and Improvement Plan</i>	\$30,000		CD
Total	\$250,000	\$1,522,956	

II. MISSION AND VISION STATEMENT

MISSION STATEMENT

Develop the multiple resources of our community and implement an effective plan for utilizing NRP funds for purposes of actualizing the aspirations and desires of the Linden Hills community. Work with all elements of the neighborhood, its residents, businesses and community organization, the governmental units that impact our community, and the surrounding neighborhoods.

VISION STATEMENT

To make Linden Hills a supportive community for residents throughout their lives by the development and implementation of projects which will:

- Enhance the social fabric of the neighborhood and the well being of all residents;
- Preserve the health and vibrancy of our natural environment;
- Honor and celebrate the richness of our history and heritage;
- Improve the aesthetics and usability of our public spaces;
- Provide pedestrian-friendly transportation alternatives;
- Preserve the local character of our commercial districts, while ensuring their economic health and the diversity of their offerings;
- Build a greater sense of community through the empowerment of Linden Hills residents, improved communications, and improved governmental relations.

III. PROFILE OF LINDEN HILLS NEIGHBORHOOD

Linden Hills neighborhood, located in the southwestern part of Minneapolis, is bounded to the north by 36th Street and Lake Calhoun Parkway, to the east by William Berry Parkway and Lake Harriet, to the south by 47th Street and to the west by France Avenue.

Inhabited originally by the Reata-Otonwa band of Native Americans (the people who live back from the river), the first recorded visit by a "White" man was in 1822, when Joseph R. Brown and a companion journeyed from the Mississippi River up Minnehaha Creek to Lake Harriet. A village of wigwams was located at that time between Lake Calhoun (which the Sioux called M'doza or Lake of the Loons) and Lake Harriet, in the area now defined by 38th and 40th Streets. Thick forests surrounded the lakes and large tamarack swamps lined the western and southern shores of Lake Calhoun. The hills of the area were separated by other swamps and waterways, and canoeists could paddle from Lake Calhoun south to what is now Linden Hills Park and even into Edina.

Settlement of the area occurred rapidly, first for farming, then recreational and now for residential and business purposes. The area is closely associated with its lakes and parks, its rich history, its small neighborhood commercial districts and its small town residential character.

A. Land Use

Residential

Most of Linden Hills is devoted to residential purposes. An inventory of the neighborhood in 1992 showed a total of 2,694 residential structures. Single dwelling structures account for 84.9% of the total. Duplexes comprise 7.8%. Structures that have three or four units account for 1.0%, and structures with 5 or more units account for 1.8%. Of the residential structures, the overall rate of homestead status is 86.8%. 92.9% of the single family structures are homesteaded. Only 2.9% of the residential structures, according to the Minneapolis City Assessor's Office, are substandard, compared to a citywide rate of 10.0%.

Parks and Open Spaces

Lake Calhoun Park includes the park land bordering the Linden Hills neighborhood, the parkway along the west and south shore of the lake, Thomas Beach, volleyball courts, a large trapezoidal shaped park land south and west of West Calhoun Parkway, and the southwestern shore of the lake.

William Berry Parkway and Park includes the parkway between Lake Calhoun and Lake Harriet, the Lake Harriet-Como Street Car Trolley line, an archery range and the wooded hills west of the parkway.

Lake Harriet Park includes the park land bordering the Linden Hills neighborhood, the Lake Harriet Bandshell and Refectory, the historic though now dilapidated 1890 restrooms, the trolley station building, picnic and play grounds, the site of Minneapolis' first school house (1835), a boat ramp and the western shore of the lake.

Beard's Plaisance includes a tennis court, picnic area and large open air pavilion. It is located between Upton Avenue and Lake Harriet Parkway, south of 45th Street.

Linden Hills Boulevard and Parkway is the meandering residential street and parkway administered by the Minneapolis Park Board, beginning at William Berry Parkway and continuing south to Queen Avenue and Lake Harriet.

Linden Hills Park is in the center of the neighborhood, bounded by 43rd to the south, Xerxes to the east, Zenith to the west and 42nd to the north. It has tennis courts, picnic areas, playing fields for baseball, football and soccer, a new children's playground, and other open space. The park community center is located at the corner of 43rd and Xerxes.

Waveland Park is located between Chowen and Drew Avenues just south of 43rd, and includes tennis courts and open space.

Trolley Right of Way

The trolley right of way is a strip of land running from the current trolley terminal building through the neighborhood to the area south of Motor Place and north of 44th Street. The section south of Motor Place is planted with trees and is used for Christmas trees sales. Parts of the right of way are used as a pedestrian path and limited portions of the right of way are used for commercial district parking. The Plan states that the trolley right of way ownership needs to be addressed with the Metro Transit, City of Minneapolis, and property owners. Property acquisition should take place where necessary and reasonable.

Commercial

There are three commercial districts in the neighborhood.

The 43rd and Upton area is the neighborhood's oldest commercial district. Businesses include three restaurants, some small coffee shops, a bakery, a large co-op, a pharmacy, a dentist, a children's toy store, a children's book store, professional offices, and a bike shop. The area provides essential services to the community. In addition, the area attracts an increasingly larger number of customers from outside Linden Hills.

In recent years, the business strip along 44th Street between Zenith and Chowen Avenues has been experiencing significant change. Businesses include an accountant, a bakery, two children's clothing stores, three gift shops, a violin shop, a barber shop, three auto repair garages, two hair salons and several other small businesses.

The 44th and France commercial district is zoned as a "community district", while the two previously mentioned commercial districts are zoned as "neighborhood districts". The 44th and France area includes some larger scale businesses among them a movie rental business, grocery store, liquor store, restaurants, daycare, barbershop, veterinary business and an outdoor garden center.

Schools, Institutions and Churches

In the Linden Hills neighborhood there are seven places of worship, one public elementary school (Audubon), one public high school (Southwest), one private school (St. Thomas - Catholic), one public library (Linden Hills Community Library) and licensed group day care facilities.

B. Neighborhood Demographics

Population

In 1990, the date of the last U.S. census, the population of the Linden Hills neighborhood was 7,678, which represents a decrease of 542 people from the 1980 census figure of 8,200. The drop is due primarily to fewer children in households, rather than any reduction in housing stock. In the same period, the population in Minneapolis dropped from 370,951 to 368,383 residents.

Racial/Ethnic Composition

The Linden Hills neighborhood is predominantly white. According to the 1990 U.S. Census, 3.66% of residents are from other racial/ethnic groups. This represents an increase in nonwhite residents from 1980, when only 2.68% were from other racial/ethnic groups. The African/American population in 1990 represented 1.2% of the total population. Asian Americans represent 1.6%, Native Americans represent 0.5% and Hispanics represent 0.8%.

Age

Approximately 45% of the population is between the ages of 25 and 44, 18% is 45-64 and 17% is 65 and over. The remaining 20% is fairly evenly split among ages 24 and under. Just over half of the households in the neighborhood are family households (51.4%; 1990 Census). 40.1% of all family households had children under 18, slightly below the citywide average of 47.1%. Of the 7,678 Linden Hills residents, 21% are students (2% in pre-primary school, 10% in elementary and high school and 9% in college). Of the students enrolled in elementary or high school, 23% were enrolled in private schools.

Income

Mean household income in 1989 in Linden Hills was \$70,534 for owner-occupied units and \$33,710 for renter-occupied units. This compares with City of Minneapolis mean household income of \$44,331 for owner occupied units and \$21,282 for renter occupied units.

Poverty

Poverty in the Linden Hills neighborhood has decreased from its 1979 levels of 2.9% of families and 4.7% of all residents. In 1989, 0.9% of all neighborhood families lived in poverty, compared to the citywide rate of 14.1%. 2.4% of all residents in the neighborhood were below the poverty level, compared to 18.5% citywide.

Crime:

A total of 208 crimes were reported in the Linden Hills neighborhood in 1997; compared with 182 crimes in 1996. Crimes in 1997 included 41 reports of burglary of dwelling, 16 reports of robbery of person, 85 reports of theft from auto, 46 reports of vandalism, and 18 auto thefts. The neighborhood rate of crime reports was significantly less than other Minneapolis neighborhoods.

Source: Spring 1994 Linden Hills NRP First Step Profile; Minneapolis Planning Department

IV. ACTION PLAN

A. Action Plan Development Process

Participation Agreement - Linden Hills was accepted into the Neighborhood Revitalization Program (NRP) as a First Step neighborhood in March 1994. During the winter and early spring of that year, First Step Task Force members worked to draft the Participation Agreement and to develop a method of selecting the NRP Steering Committee.

Focus Groups/Survey - The Linden Hills Neighborhood Council (LHiNC) conducted six focus groups between May 2nd and June 13th, 1994 to identify issues of neighborhood concern.

Approximately 160 people attended these focus groups with each focus group representing a specific geographical area. These meetings generated 2,500 ideas and comments. Concerns included: 1) traffic and increasing speeds causing noise, congestion and safety hazards; 2) an increase in businesses serving more than the local area resulting in loss of neighborhood services, increasing *traffic*, parking problems and concern for pedestrian safety; 3) declining lake water quality due to storm water runoff, erosion and animal droppings; 4) problems caused by increased use of parks and lakes; 5) the need to make the library handicap accessible without losing its architectural character; 6) a desire for more activities for teens and seniors.

Based on the issues brought out during the focus groups, the first survey of the Linden Hills NRP process was developed, published and distributed throughout the neighborhood in the *Linden Hills News*-the neighborhood newsletter. 175 people responded to the survey. The top ten areas of concern identified were: commercial development - types/nature of businesses, lake water quality/chemical runoff, long range community planning, congestion, impact of traffic and parking, zoning/planning, funding/taxes, lakes usage, library, neighborhood communication and noise (including airport noise).

Transition Committee - The grand opening of the Tot Lot located at Linden Hills Park was held in June 1994. The Tot Lot was funded by a \$197,000 grant from NRP Transition funds and \$2,500 from the Linden Hills Neighborhood Council (LHiNC). The NRP Transition Committee and many volunteers worked with the Park Board from site selection and design through the equipment selection and final construction.

Steering Committee Election - On July 26, 1994, an election was held to select the 15-member Steering Committee from a pool of 34 applicants. This elected body of volunteers comprised of homeowners, renters, business owners and seniors, began the NRP planning process for Linden Hills.

Vision Statement - Community Meeting - During the Fall of 1994, the Steering Committee drafted mission and vision statements based on data from focus groups, surveys and meetings. The mission and vision statements were presented to the community at a neighborhood meeting held December 7th at Audubon School. An estimated 130 residents attending the meeting endorsed these statements which outlined six major topic areas that the Linden Hills NRP would address in its efforts.

Task Force Meetings - The topic areas outlined in the mission and vision statements became the basis for six NRP task forces: Building Community; Commercial District; History, Art and Culture; Natural Environment; Public Spaces and Transportation. Task force meetings, which began in January 1995, were held at various locations in the neighborhood including the library, churches, the park building and schools. They have been on-going with members meeting to discuss neighborhood improvements within each issue area and to write goals and objectives based on neighborhood research data.

Community Coordinator - In February 1995, a part-time Community Coordinator was hired to assist the Steering Committee in the neighborhood planning process. The coordinator was responsible for community outreach and clerical support for the committee, including taking minutes at Steering Committee meetings; distributing minutes, reports, agendas and meeting materials; preparing documents; coordinating and publicizing meetings; preparing articles for publication in the *Linden Hills News*, and editing and compiling the First Step Action Plan.

Youth Advisory Board - A Youth Advisory Board was formed in March 1995. The Board was composed of 18 Linden Hills youth between the ages of 13 and 21. The committee met three times between March 18 and April 30, 1995. At the first meeting, three primary areas of interest were identified: 1) the need for youth activities and a place to hold them, 2) the library and 3) the proposed Southwest area gym. After listening to input from the Youth Advisory Board about the Linden Hills Festival and its lack of activities for youth, a member of the Linden Hills Neighborhood Council (LHiNC) took the feedback back to the Festival committee. Youth events were added to the Festival, including a 3-on-3 basketball tournament sponsored by SWAC and a Youth Advisory Board Tie-Dye Booth and CD Tape Exchange.

Task Force Goals - Community Meeting - On March 26, 1995, the Steering Committee held a second neighborhood gathering at the True Apostolic Assembly Church. At this meeting, the Steering Committee presented a draft of goals written by each task force. The 70 people in attendance were given an opportunity to identify their top three goals.

Linden Hills Neighborhood Survey - Following that meeting, task forces worked to revise and refine goals based on input from the March 26th meeting. The next step for each task force was to write measurable objectives to support each goal. After a close review by the Survey Writing Task Force and the Steering Committee, the goals and objectives were compiled into the Linden Hills Neighborhood Survey. The survey was delivered to all residents, businesses and property owners in Linden Hills the week of June 17, 1995. 4,000 surveys were delivered. 1012 surveys were returned by the July 4th deadline, which is a 25.7% overall response rate.

Survey Results-Community Meeting - The survey results were presented to the community at a public meeting held on August 7th at Linden Hills Park. The survey results were used to help prioritize goals and objectives for the First Step Plan.

CURA Grant "Linden Hills Library Community Survey" - The first of five CURA [Center for Urban and Regional Affairs (CURA)/Neighborhood Planning for Community Revitalization (NPCR)] grants awarded to the Linden Hills NRP, this project funded a research assistant to conduct a survey of the service area of the Linden Hills Community Library in an attempt to evaluate current and future library needs and use patterns. The results collected in the library survey shaped the recommendations of the Linden Hills Community Library Advisory Committee and subsequently the funding recommendations of the Public Spaces Task Force for the full Action Plan. Based on Linden Hills Community Library Advisory Committee recommendations, the Linden Hills Community Library was placed on an historic register by the Minneapolis Historic Preservation Commission.

CURA Grant "Neighborhood Transportation Planning and Strategies in the Linden Hills Neighborhood of Minneapolis" - The second CURA grant provided funds for a research assistant to examine options for traffic calming to provide a pedestrian-friendly environment within the residential and business districts. This report helped to guide the Transportation Task Force in developing their First Step funding strategies.

Writing the First Step Plan - During the months of August, September and October, the Steering Committee met frequently to reach consensus on First Step strategies developed in task force groups. First Step strategies were announced to the neighborhood in the September/October issue of the *Linden Hills News* and in a flyer inserted in the October 25th edition of the *Southwest Journal*.

First Step Plan - Community Meeting - The First Step Plan was presented to the Linden Hills neighborhood on October 28th. 95% of the residents present voted to support the First Step Plan.

Implementation of First Step - In March 1996, a new Steering Committee was elected to guide the implementation of the First Step Plan and to write the full Action Plan for the neighborhood. During the first several months of the process, task forces focused primarily on implementing First Step strategies which included: a community tree planting program, an education/clean-up program to improve lake water quality, a program to provide neighborhood gym access, community school improvements, safe pedestrian crosswalks and bikeway development, funds for the renovation of the Lake Harriet restrooms, an oral history project, funding for the *Linden Hills News* newsletter, and hiring a commercial planner. The Implementation Coordinator was also responsible for implementing a number of Building Community programs which included: Welcome Packets for new residents; increasing block club participation; starting up a number of neighborhood clubs, including a book club, a History Study group, a play group for parents, caregivers and children, and walking, running and biking clubs; coordinating two "Working with Government" workshops; establishing a clearinghouse for neighborhood services at Linden Hills Park; and creating and maintaining the LHNC/NRP neighborhood web site.

First Step Plan Modification - When the Fulton neighborhood did not allocate NRP First Step funds for the Fulton School Improvement Project (Strategy #3 - First Step Plan), it became apparent that the program was no longer feasible. Following the Minneapolis Neighborhood Revitalization Program policy on "Changing Approved Neighborhood Action Plans and Early Access Requests", the Linden Hills Public Spaces Task Force identified the Community School Improvement Project as a potential modification to the First Step Plan. The modification was presented to the Linden Hills neighborhood on December 28th and January 26 and approved by the NRP Policy Board April 28, 1997.

Community School Improvement Project - Audubon Playground - Dedication of the new Audubon Playground occurred on August 26th. The dedication ceremony was the lead story in the NRP Clips monthly summary of September 1997.

Additional Data Collection - When implementation was underway, the task force focus began to shift to planning. Task forces met regularly to develop strategies for the full Action Plan based on the goals and objectives found in the neighborhood survey. Additional data collection was conducted, including:

CURA Grant: "The Linden Hills Bicycle and Pedestrian P.A.T.H. (Pedestrian Alternative Transportation to Harriet) Project" - The third CURA grant provided a research assistant to study the feasibility of the establishment of a pedestrian walkway and bicycle pathway along the historic Linden Hills trolley right-of-way. The report served as a guide for the Minneapolis Department of Public Works in developing the Linden Hills Neighborhood Traffic Calming and Bicycle Plan. The report was also key to the development of the Action Plan funding strategies for P.A.T.H.

CURA Grants: "The CURA I and CURA II Studies" - The Linden Hills NRP and the Fulton NRP, working jointly, obtained two CURA grants (Linden Hills's fourth and fifth CURA grants) which provided funding to investigate indoor recreational spaces in our neighborhoods. These studies addressed a new neighborhood gym/community center in terms of space requirements and site layout, design and construction costs; and, evaluated the quality of recreational space currently available in existing facilities-in terms of gym size, occupancy, floor surface, building security concerns, handicapped accessibility and parking. Specifically:

CURA I - Linden Hills and Fulton Neighborhood Land-Use Impact Study: Potential Sites for a Neighborhood Community Center/Gym Facility addressed:

- a. land-use requirements (buildings, parking, walkways, etc.) and visual impacts (impact on baseball diamonds, playgrounds, green space, etc).

- b. expected usage patterns including pedestrian and vehicular.

CURA II - Fulton and Linden Hills Neighborhood: Indoor Recreational Spaces Study
addressed:

- a. design criteria and estimated costs to provide direct-entry access to existing neighborhood gym facilities.
- b. preliminary cost estimates for design and construction of new gymnasium/community center facilities identified in CUBA I.
- c. address on-site and off site parking requirements.

The Neighborhood Computer Lab Survey - Linden Hills and Fulton formed a joint committee to investigate the interest in, and need for, neighborhood computer labs in the Southwest area community. A survey was developed and distributed to both neighborhoods in their newsletters and meetings were held to review the need for and requirements of a community computer lab.

Linden Hills Informal Senior Survey - In addition to the first focus group and neighborhood surveys noted above, an informal senior survey was conducted of those participating in the congregate dining program at the Linden Hills Park Building. The survey helped identify Action Plan strategies including: publicizing existing senior programs such as Handiworks and congregate dining, establishing a senior social club and the capital improvements to refurbish the kitchen at the Linden Hills Park Building.

Center for Urban and Regional Affairs (CUBA) I and II Studies on Neighborhood Community Center/Gym Facility - Community Meetings - The results of the two studies were presented to the Linden Hills and Fulton neighborhoods on July 14 and September 30.

"Linden Hills Neighborhood Design Framework: A Plan for the Commercial Districts" - This report was prepared under contract (as part of the implementation of the First Step Plan) for the Linden Hills NRP/Linden Hills Neighborhood Council (LHiNC) and the Minneapolis Planning Department by BRW, a local planning firm. It was developed as a means to guide future development and both public and private improvements in the Linden Hills neighborhood over a twenty year time horizon. The recommendations contained in the report represent the opinions of BRW, project consultant, based on extensive public input and involvement, and with oversight by a diverse neighborhood-based Project Management Team. Public involvement included an intensive two-day "review of alternate visions" design workshop held in June and several additional neighborhood meetings. The study and its recommendations center on the three business nodes located in the 44th and France area, the 44th and Beard area and the 43rd-44th and Upton area, and include the 44th Street corridor and the old trolley right-of-way area addressed in the P.A.T.H. project.

As a result of this report and input received at numerous Commercial District/Transportation Task Force meetings held throughout 1997, several strategies were developed to address commercial district and transportation-oriented issues of importance to the community -- issues related to traffic flow, pedestrian safety, the scale of future development and the visual character of our commercial districts.

Linden Hills Neighborhood Design Framework - Community Meetings - Presentation and discussion of BRW's draft report occurred on October 20. Community feedback was provided to BRW and the final report was accepted by the NRP on December 20, 1997.

Development of Action Plan Funding Strategies - The Steering Committee met December 20, 1997 to draft recommendations for the full Action Plan. On January 6, the Steering Committee presented the draft recommendations to the Linden Hills Neighborhood Council (LHiNC). On January 7, the Steering Committee revised two strategies based on LHiNC's comments and on changes that had occurred since the December 20 meeting. Additional modifications were made at a Steering Committee meeting January 18, reflecting new budgetary information.

Action Plan - Community Meeting - The Action Plan will be presented to the neighborhood January 31, 1998. The neighborhood is being asked to support or not to support the Steering Committee recommendations for Action Plan funding. The meeting was announced in the December issue of the *Linden Hills News* and an Action Plan summary appeared in the January issue of the *Linden Hills News*. The Action Plan meeting and an overview of the plan were also published in the neighborhood column of the January 14 issue of the *Southwest Journal*.

Outreach Efforts

From the beginning, the Linden Hills NRP has worked hard to involve all residents in the NRP process. The neighborhood developed a newsletter, the *Linden Hills News*, in which NRP activities were communicated to residents. The *Linden Hills News* contained pertinent articles, dates of task force and community meetings, and the NRP Hotline and Community Information telephone numbers.

In addition, the *Southwest Journal*, Southwest Minneapolis' community newspaper with a distribution of 36,000, highlighted task force, steering committee and community meeting dates in the neighborhood news section. Timely articles on key events related to the NRP Action Plan were regularly featured.

Monthly calendars which listed task force, steering committee and community meeting dates were maintained at the Linden Hills Park on a special NRP Bulletin Board, at businesses within the three commercial districts and the Linden Hills Library. Notices of some of the task force and community meeting dates were placed in local church bulletins.

A neighborhood web site was created by the Implementation Coordinator in 1996. The web site contains minutes of the NRP Steering Committee and LHiNC Board meetings, the *Linden Hills News* newsletter, as well as a calendar of meeting and club dates.

For community meetings, some of the extra outreach methods used included: displaying posters in the business districts, inserting meeting announcements in the *Southwest Journal* and *Linden Hills News*, and contacting block leaders for their help in distributing flyers to the residents on their block. Note: See listing of all task force and Steering Committee meetings in the Appendix (B).

B. Action Plan Goals

These are the goals identified by the Linden Hills neighborhood that have been used as a framework for developing the Neighborhood Action Plan.

BUILDING COMMUNITY

- Provide opportunities for neighbors to get to know one another and become involved.
- Provide a plan for ongoing neighborhood communication.
- Involve community members in working with government.
- Establish and sustain a safe environment and sense of security.
- Work with other neighborhoods to address common issues.
- Provide housing that is available to a diverse population.

HISTORY, ART AND CULTURE

- Preserve and share the history of the neighborhood.
- Provide more opportunities for cultural events in Linden Hills.
- Use the arts and history to build community in Linden Hills.

COMMERCIAL DISTRICTS

- Make neighborhood services economically viable.
- Enhance and improve the visual character of the commercial districts.
- Emphasize pedestrian activity and scale.

TRANSPORTATION

- Calm automobile traffic.
- Reduce automobile traffic.
- Encourage alternate modes of transportation.
- Promote a pedestrian-friendly environment.

PUBLIC SPACES

- Expand neighborhood recreational opportunities.
- Participate with library to determine ongoing neighborhood needs.
- Improve neighborhood and school interactions.
- Maintain and improve public spaces.

NATURAL ENVIRONMENT

- Improve the health and diversity of the natural environment throughout the neighborhood.
- Reduce noise pollution,
- Improve water quality of Lake Calhoun and Lake Harriet.

The goals (as stated above) and the objectives found in the Linden Hills survey are noted on each program and project where applicable.

C. Action Plan Implementation

The Linden Hills Action Plan implementation will be monitored and evaluated on an ongoing basis. The Linden Hills NRP Steering Committee, under the auspices of the Linden Hills Neighborhood Council, will track all implementation activities. In many instances, NRP funds will be held and administered by the City of Minneapolis agencies.

A brief narrative and/or report will accompany each budget draw request. The narrative and/or report will highlight the NRP activity status in terms of successes and challenges. All activity will be in compliance with the participation agreement.

D. Action Plan Programs and Projects

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1. Home Improvement Revolving Loan Program

Goal: Provide housing that is available to a diverse population

Objective: Provide low-interest loans for home repairs and improvements.

Strategy: Establish a matching revolving loan fund with NRP dollars. Work with a bank or other private source to provide loans for home repairs and improvements to Linden Hills property owners who do not qualify for MCDA's existing loan programs. Loans to be used for interior and exterior improvements with some restrictions on eligible improvements. There will be minimum and maximum income limits. Owner occupants and absentee owners will be eligible for loans of \$2,000 to \$15,000. Maximum number of dwelling units is four. Minneapolis Community Development Agency's (MCDA) Residential Finance Department will assist the neighborhood in designing and implementing the revolving loan program. Linden Hills NRP will establish guidelines for the loan program. Linden Hills NRP will also secure the participation of a bank, MCDA, or other private source to administer the loan program.

Participants: MCDA
 Linden Hills NRP
 Possible bank or private institution

Contract Admin. : Minneapolis Community Development Agency

Schedule & Resources:	<u>1998</u>	<u>Total</u>
Linden Hills NRP	\$250,000	\$250,000
Private/Matching Funds	<u>\$250,000</u>	<u>\$250,000</u>
Total	\$500,000	\$500,000
MCDA In-Kind	40 hours	40 hours

Total NRP Funds: \$250,000

Total: \$500,000

2. Linden Hills News Newsletter

Goals: Increase the neighborhood's sense of community and provide information to residents regarding key neighborhood issues. Improve the health and diversity of the natural environment throughout the neighborhood. Improve water quality of Lake Calhoun and Lake Harriet. Provide a plan for ongoing neighborhood communication.

Objectives: Continue the *Linden Hills News* newsletter. Encourage environmentally friendly approaches to lawn and garden care. Reduce the flow of pollutants into storm sewers and lakes through education.

Strategy 1: Fund the publication and distribution of the *Linden Hills News* to the entire neighborhood on a monthly basis for three years. Before the end of the third year, a sustainability plan would be in place and ready to start at the end of the funding period. Possible methods for sustaining the publication include soliciting advertising, fundraising/grant writing, asking for donations from residents, Linden Hills Neighborhood Council (LHiNC) subsidy beyond Minneapolis Community Development Agency (MCDA) contribution.

Strategy 2: Provide seasonally appropriate environmentally educational articles/inserts in the *Linden Hills Netivs*. Approximate cost for additional insert/printing \$50 per issue, four issues per year over five years.

Participants: Linden Hills NRP LHiNC/Linden Hills
News Staff MCDA
 Minneapolis Park and Recreation Board Environmental Operations Dept .

Contract Admin.: NRP

Schedule & Resources:

	<u>1998</u>	<u>1999</u>	<u>2000</u>	<u>2001</u>	<u>2002</u>	<u>Total</u>
1 st Step						\$17,400
Action Plan	\$11,300	\$11,300	\$11,300	\$200	\$200	\$34,300
MCDA*	<u>\$3,300</u>	<u>\$3 300</u>	<u>\$3,300</u>	<u>\$3,300</u>	<u>\$3,300</u>	<u>\$16,500</u>
Total	\$14,600	\$14,600	\$14,600	\$3,500	\$3,500	\$68,200
Volunteer hours**	340	340	340	340	340	1700
* LHiNC/ Minneapolis Community Development Agency Funds						
** Volunteer hours in writing, editing, graphic design and layout.						

Total NRP Funds: 1st Step \$17,400 Action Plan \$34,300 Total \$51,700

Total: \$68,200

3. Implementation Coordinator(s)

Goals: Provide opportunities for neighbors to get to know one another and become involved. Provide a plan for ongoing neighborhood communication. Establish and sustain a safe environment and sense of security. Work with other neighborhoods to address common issues.

Objectives: Establish organizations and services that build a sense of community. Use existing media to provide information about the neighborhood to residents. Provide opportunities to involve residents in community decision making.

Strategy: Hire an Implementation Coordinator(s) 40 hours/week for the years 1998 and 1999 and 20 hours/week in years 2000, 2001, 2002. Coordinator(s) would plan and carry out events and programs and support the implementation of various aspects of the Neighborhood Action Plan. A detailed job description will be developed with responsibilities to include but not be limited to:

- Support the implementation of the Neighborhood Action Plan
- Maintain, file and track status of scopes of services and contracts.
- Increase/maintain block club participation.
- Coordinate and distribute Linden Hills Welcome Packet.
- Write articles for *Linden Hills News*.
- Coordinate publicity of NRP meetings.
- Develop/distribute revolving loan program marketing materials.
- Coordinate public meetings as needed, including publicity.
- Maintain NRP Hotline for public input.
- Oversee updating Linden Hills web site with volunteer support.
- Develop sustainability plan for NRP activities.
- Organize a social club for seniors. Conduct the first several meetings.
- Develop a contract referral book on local contractors.
- Publicize programs and services for seniors in the *Linden Hills News*.
- Coordinate the production of the Linden Hills history booklet.
- Provide support to the History Education Project.
- Coordinate the production and placement of historic plaques.

Participants: Linden Hills NRP
 Linden Hills Neighborhood Council (LHiNC)

Contract Admin.: NRP

Schedule & Resources:

	<u>1998</u>	<u>1999</u>	<u>2000</u>	<u>2001</u>	<u>2002</u>	<u>Total</u>
NRP (1 st Step)						\$35,000
NRP (Salary)	\$32,000	\$32,000	\$16,000	\$17,125	\$17,125	\$114,250
NRP(Adm.)	\$ 7,671	\$ 4,235	\$ 3,300	\$3,300	\$ 3,300	\$ 21,806
Bookkeeper	<u>\$ 3,600</u>	<u>\$ 3,600</u>	<u>\$3,600</u>	<u>\$3,600</u>	<u>\$ 3,600</u>	<u>\$ 18,000</u>
Total	\$43,271	\$39,835	\$22,900	\$24,025	\$24,025	\$189,056

Total NRP Funds:	1 st Step	<u>Action Plan</u>	<u>Total</u>
	\$35,000	\$154,056	\$189,056
Total:	\$189,056		

4. Youth-Family Programming Pilot Project

Goal: Expand neighborhood recreational opportunities. Improve neighborhood school interaction. Promote play opportunities for parents and children. Establish and sustain a safe environment and sense of security.

Objective: Establish a two year community based Youth-Family Program Pilot Fund to foster collaboration between existing youth and family service oriented agencies, institutions and organizations to promote active programming that strengthens youth-family activities within the community. Program objective is to encourage the strengthening of what the Search Institute calls the "developmental assets" that are the essential building blocks of adolescent development. The NRP will establish program guidelines, eligibility, etc., and issue RFP's (request for proposal) in 1998 and 1999, soliciting proposals from local groups and organizations toward this end. Details of program operation will be established by a NRP "Youth-Family Programming" committee with input/guidance from Southwest Community Collaborative (SWCC) and any other pertinent individuals or organizations the committee deems appropriate. Program funds will be controlled by the NRP and awarded to successful grantees under the program. Major criteria to be evaluated are program sustainability post NRP, the extent the programs incorporate the "developmental asset" concepts of Search Institute and the extent of youth involvement in program planning.

Participants: Linden Hills NRP
Linden Hills Neighborhood Council
SWCommunity Collaborative

Contract Admin.: Minneapolis Public Schools

Schedule & Resources:	<u>1998</u>	<u>1999</u>	<u>2000</u>	<u>Total</u>
NRP	\$0	\$15,000	\$15,000	\$30,000
<u>Volunteer Hours</u>	\$0			
NRP		40	40	140
SWCC	60	20	20	60
Others	20	10	10	30
Total	90	70	70	230

Total NRP

Funds: \$30,000

Total: \$30,000

5. LHiNC/Linden Hills NRP Liability Coverage

Goal: Provide opportunities for neighbors to get to know one another and to become involved. Establish and sustain a safe environment and sense of security.

Strategy: Provide liability insurance coverage for Linden Hills Neighborhood Council, its subcommittees, including Linden Hills NRP, and its volunteers. Proposed funding of \$7,500.

Participants: Linden Hills NRP
Linden Hills Neighborhood
Council Volunteers

Total NRP

Funds: No funding allocation made at this time.

History, Art and Culture Program (Projects 6-12)

Goals: Preserve and share the history of the neighborhood; Use the Arts and History to build community in Linden Hills.

6. Linden Hills Walking Tour Booklet

Objective: Create a Booklet Walking Tour of the Historic Linden Hills Neighborhood

Strategy: Produce a booklet, including text and pictures, noting historic sites in the neighborhood such as the Pond Brothers Mission, the Como-Lake Harriet Street Car Line, Lake Harriet School, etc. The purpose is to enable people to read about the history of the neighborhood as well as having information needed to locate and interpret the sites that exist in their community. Increased awareness of what came "before" will enhance appreciation and understanding for the community. Distribute the booklet without charge to Linden Hills residents and schools. Make it available at local businesses for approximately a \$2.00 charge. The project will be coordinated by the Linden Hills History Study Group, whose members include individuals who are knowledgeable about the history of the community and who have written and/or presented programs on the history of the area. Topics are to be researched and written by volunteers. Editing, graphic design, printing and distribution will be done by professionals. \$4,500.

7. Oral History of Long-Time Residents

Objective: Gather oral histories of long-time residents.

Strategy: Continue gathering oral histories, with interviews, taping and editing of transcripts done by volunteers from the Linden Hills History Study Group, the volunteer video team which was formed under First Step, and any other interested volunteers. A project leader with oral history experience will be hired to arrange and coordinate interviews, and train volunteers. These interviews will be made available in library facilities in the form of transcripts of the interviews and, if the interview was recorded on video tape, on copies of the video tape. In this way, valuable historical material is made accessible to the community. A longer-term objective is to create a video using the interviews as source material. \$8,450.

8. Historic Photo Reproductions

Objective: Reproduce historic photographs.

Strategy: During oral history interviews, interview subjects are encouraged to bring forward any of their photographs that might document subjects being discussed. These photographs will be reproduced and housed in the community library. A repository library will be available to the community, students and researchers. Color prints would be made for use in the Linden Hills history exhibit at the old Fire Station #28. \$2,400.

9. Community Markers

Objective: Place markers in the community to identify significant events, individuals or places.

Strategy: Educate the community on significant events, individuals or places by placing a marker explaining briefly and clearly what is being identified. The booklet on Linden Hills would complement the markers. A volunteer staff will research, consult, write and edit the information for the historical markers. The Linden Hills History Study Group has members who have the knowledge and skills to write the information for the markers. The Minneapolis Parks Department has agreed to work with the team to produce the markers, since some of the markers will go on Minneapolis Park land. Proposed \$16,000. Funded for \$7,050.

10. Historical Plaques for 100 Year Old Residences

Objective: Post historical plaques on residences over 100 years old.

Strategy: The Linden Hills History Study Group will select a standard plaque design and publicize its availability. Homeowners of houses that are at least 100 years old can then order and pay for the plaque, and post it on their home. This will be done using volunteer effort from the Linden Hills History Study Group. No funds requested.

11. A Day in the Life of Linden Hills

Objective: Photograph "A Day in the Life of Linden Hills".

Strategy: Hire photographers to document the activities and faces of the community at the Linden Hills May Festival Saturday and Sunday events, to give future generations a clear picture of Linden Hills residents on one day in the history of the community. Include photographs of the commercial districts, churches, schools, and recreational areas. Winter season photographs will be taken by a freelance photographer based on a list of subject matter supplied by a volunteer committee. Professional photographers will be aided by community volunteers to record information on what/who is being photographed, and when and where, to provide for documentation to accompany the photos.

The cost estimate is based on 100 photographs taken during the festival, and 50 photographs taken in the winter season. Prints (8" x 10") would be housed in the Linden Hills Community Library and a repository library such as the Minneapolis Public Library, Special Collections Department. The negatives would be given to the repository library. \$5,100. Not funded.

12. Time Capsule

Objective: Create a time capsule to be buried at the beginning of the 21 st century, during the May 2000 Linden Hills Festival. The time capsule will create a symbol of the continuity of history within the Linden Hills community a feeling that the community is special enough to be tended, cared for, and preserved and remembered.

Strategy: Obtain, prepare and select contents to be placed in a time capsule container to be sited at a public place such as the Linden Hills Community Center, or the Linden Hills community library. The cost estimate allows for documenting the project using photographs, and planning a community ceremony to be publicized throughout the area. Involve school children in collecting objects to be placed in the time capsule. If the time capsule is to be buried, burial will take . place ceremoniously at the beginning of the 21st century. Retrieval could be designated for the 100 year anniversary. \$2,000. Not funded.

Participants: Linden Hills History Study Group - For entire program. Minneapolis Park and Recreation Board
Minneapolis City Planning Department

Contract

Admin.: NRP - For entire program.

Resources:	<u>First Step</u>	<u>1998</u>	<u>Total</u>
NRP #6		\$4,500	\$4,500
NRP #7	\$1,000	\$8,450	\$9,450
NRP #8		\$2,400	\$2,400
NRP #9		<u>\$7,050</u>	<u>\$7050</u>
Total	\$1,000	\$22,400	\$23,400
Volunteer hours		546	546

Total NRP	<u>1 st Step</u>	<u>Action Plan</u>	<u>Total</u>
Funds:	\$1,000	\$22,400	\$23,400
Total:	\$23,400		

History, Art and Culture Program (Projects 6-12)
Total NRP Funds including 1st Step \$23,400

13. "Spiff the Biff " Project

Goal: Preserve and share the history of the neighborhood

Objective: Renovate the historic 1891 men's and women's bathrooms at Lake Harriet

Strategy: The "Spiffthe Biffs" organization has been working for over three years to raise funds to renovate the historic women's bathrooms at Lake Harriet, to provide badly needed toilet facilities for women and to preserve the only remaining buildings in the style of the turn-of-the-century "Pagoda Pavilion". The men's bathroom building will be re-sided with original-style shingles, and used for storing equipment previously stored in the old women's bathroom building. The Park Board has allocated \$45,000 to the project, and four surrounding neighborhoods have pledged \$5,000 each from NRP funds. Other funds come from individuals and corporations, and from in-kind contributions of materials and/or labor. Funds raised to date are approximately \$105,000 of \$150,000 needed, with construction planned to begin in Spring 1998. The construction budget has increased from the original amount because deterioration in the structure of the women's bathroom was greater than originally expected.

Participants: Lake Harriet Restoration Project Minneapolis Park and Recreation Board East Harriet/Farmstead, Lynnhurst, Tangletown, and Linden Hills NRPs

Contract

Admin.: Minneapolis Park and Recreation Board

Schedule & Resources:		1998	Total
	Linden Hills 1st Step		\$5,000
	Linden Hills Action Plan	\$15,000	\$15,000
	Others as noted above	\$135,000	\$135,000
	Total	\$150,000	\$155,000

Total NRP Funds:	1 st Step	<u>Action Plan</u>	<u>Total</u>
	\$5,000	\$15,000	\$20,000

Total: \$155,000

14. Linden Hills Park Building Project

Goal: Maintain and improve public spaces.

Objective: Improve the Linden Hills Park Building. Increase energy efficiency. Remodel kitchen facilities to enhance the senior lunch program and other community programs.

Strategy 1: Work with the Minneapolis Park and Recreation Board to install air lock doors and vestibules (double door entryway) at the Linden Hills Park building contingent on MPRB providing a 50% match on any NRP expenditures*.

Strategy 2: Work with the Minneapolis Park and Recreation Board to remodel the kitchen at the Linden Hills Park building contingent on MPRB providing a 50% match on any NRP expenditures*.

* Any NRP funds remaining unspent and/or unencumbered by a written agreement between the parties by June 1, 2000 will be re-evaluated. If a Plan modification is recommended by the neighborhood NRP, then the NRP Policy on Changing Approved Neighborhood Action Plan and Early Access Requests, as amended (Sept. 5, 1995) would be used to reallocate this fund.

Participants: Minneapolis Park and Recreation Board
Linden Hills Park Staff
Linden Hills NRP

Linden Hills Neighborhood Council (LHiNC)

Contract

Admin.: Minneapolis Park and Recreation Board

Schedule & Resources:	<u>1998</u>	<u>Total</u>
NRP	\$ 18,000	\$ 18,000
MPRB *	\$ <u>18,000</u>	\$ <u>18,000</u>
Total	\$ 36,000	\$ 36,000

Total NRP

Funds: \$ 18,000

Total: \$36,000.

15. Audubon School Improvement Project

Goal: Maintain and improve public spaces. Improve neighborhood and school interaction. Return to neighborhood schools.

Objective: Improve the interior and exterior of Audubon Elementary School.

Strategies : **1st Step:** Community School Improvement Project-Worked with the Minneapolis Public Schools (MPS) to implement the construction of outdoor recreational equipment at Audubon Elementary. The playground, with equipment designed for ages K-5, was completed in August 1997 using \$40,000 in NRP funds matched by \$40,000 Minneapolis School District funds.

Action Plan: Work with Minneapolis Public Schools (MPS) to improve the interior and exterior of Audubon Elementary School. There will be capital building improvements to the school, as well as preparation for T-ball fields. Improvements to the T-ball field will include two grading lines and four permanent benches. Once improved these fields will be used for younger children activities which frees up the larger baseball diamonds at Linden Hills Park, which are heavily used, for adults and older children. Possible Minneapolis Public Schools* NRP match available.

Participants: Minneapolis Public Schools
Linden Hills NRP
Linden Hills Neighborhood Council (LHiNC)

Contract Admin. Minneapolis Public Schools

Schedule & Resources:	<u>1998</u>	<u>Total</u>
Linden Hills 1st Step		\$ 40,000
Linden Hills Action Plan	\$ 11,000	\$ 11,000
MPS *	<u>\$ 11,000</u>	<u>\$ 11,000</u>
Total	\$ 22,000	\$ 62,000

Total NRP Funds:	<u>1st Step</u>	<u>Action Plan</u>	<u>Total</u>
	\$40,000	\$11,000	\$51,000
Total:	\$ 62,000		

16. Linden Hills Library Project

Goal: Participate with library to determine ongoing neighborhood needs.

Objective: Maintain historic physical structure of the library. Further develop juvenile and adult popular materials. Remodel library within its current physical space.

Strategy: Work with the Minneapolis Public Library to provide capital improvements to meet the increased need and demand for library services and accessibility¹. Capital improvements to include installation of custom woodwork to match existing wood trim and wooden bookcases; expansion of Children's area to include existing room with fireplace; supplementation of current adult collection with high-demand materials; construction of a new conference room on the lower level of the building, add new entry steps and porch to replicate the original design.

Participants: Minneapolis Public Library Linden Hills Community Library Linden Hills NRP
Linden Hills Neighborhood Council (LHiNC)

Contract Admin. Minneapolis Public Library

Schedule & Resources:	<u>1998</u>	<u>Total</u>
NRP	\$ 124,400	\$ 124,400
CLIC*	<u>\$1,600,000</u>	<u>\$1,600,000</u>
Total	\$1,724,400	\$1,724,400

*Capital Long Range Improvement Committee funds for expansion/renovation of Linden Hills Library in 1999-2000.

Total NRP Funds: \$ 124,400
Total: \$1,724,400

¹ See Appendix (C) for a detailed breakdown of the funding for the capital improvements planned during the remodeling of the Linden Hills Library.

Commercial Districts/Transportation Program

(Projects 17-25)

The program consists of several projects intended to enhance and improve the visual character and safety aspects of the commercial districts. The projects build upon the goals of reducing the adverse effects of motor vehicle traffic, creating a pedestrian and bicycle friendly environment and improving public safety in the neighborhood.

17. 44th Street/P.A.T.H. Project

Goals: Make neighborhood services economically viable. Emphasize pedestrian activity and scale. Encourage alternate modes of transportation. Promote a pedestrian friendly environment. Expand neighborhood recreational opportunities. Maintain and improve public spaces. Improve the health and diversity of the natural environment throughout the neighborhood.

Objectives: Continue the comprehensive planning process for the Commercial Districts and develop a visual plan for the business district. Encourage neighbors to walk or bike. Develop pedestrian/bike trail on trolley right of way. Plant trees where needed on boulevards and barren and/or blighted public spaces. Landscape existing public lands with environmentally diverse plants.

Strategy 1: Develop roadway and transit designs for the entire 44th Street corridor (France to Upton) and for the P.A.T.H. project (France to Lake Harriet), including a North-South bike route on city streets. Contract with design firm to develop plans in cooperation with Public Works. \$40,000.

Note: The Pedestrian Alternative to Harriet (P.A.T.H.) project identified in the Linden Hills Bicycle and Pedestrian Path Project Report begins at 44th and France and uses 44th Street to Beard Avenue where it moves over to the abandoned trolley right-of-way. From Beard Avenue, the separated bikeway/walkway runs on the abandoned trolley way to Linden Hills Boulevard. From Linden Hills Boulevard, P.A.T.H. would share the Minnesota Transportation Museum (MTM) track way to W. 42nd Street, then would connect with W. Lake Harriet Parkway via W. 42nd Street.

Strategy 2: Implement roadway and transit designs for 44th Street from France to Zenith per designs from Strategy 1 consistent with budgeted NRP funds and any matching funds.

- Place focus on bump outs and crosswalks at Drew, Chowen and Beard along 44th - \$114,000.
- Improvements at the Motor Place lot between Chowen and Beard along 44th - \$49,000.
- Limited improvements at 44th and France where private initiatives are planned - \$15,000. Total: \$178,000.

Strategy 3a: Implement roadway and transit designs for P.A.T.H. from France to Xerxes per designs from Strategy 1 consistent with budgeted NRP funds and any

matching funds. Address property title issues for the P.A.T.H. right of way, i.e. title search and property reclamation. The title work to be completed by the end of 1998. The NRP will provide up to \$20,000.

Strategy 3b: Install P.A.T.H. walkway/bikeway in the greenway area between Drew and Xerxes. Paint bikeway lines on street surfaces. Add benches and lighting consistent with the budgeted and matching fund availability - \$41,000.

Strategy 4: The NRP will plant thirty trees (\$2100) and ground cover (\$2500) to increase the sustainability of the P.A.T.H. Minneapolis Park and Recreation Board Forestry Department would provide assistance in tree selection, ordering, purchasing, digging holes for them, and providing mulch. Volunteers would place soil around the trees and add the mulch provided. This minimal volunteer effort allows for the acquisition of more mature ball and burlap trees for the price of smaller, container grown trees, or approximately a 25% savings. The MPRB's Horticulture Department would provide assistance in the choice of \$2500 of ground cover, order the ground cover and instruct as to planting methods \$4,600.

Participants: Linden Hills NRP
 Linden Hills Gardeners Club Minneapolis
 Public Works Minneapolis City Planning
 Minneapolis Park and Recreation Board
 Metro Transit

Contract Admin.:

Strategy 1	Minneapolis Public Works and/or City Planning
Strategy 2, 3a, 3b	Minneapolis Public Works
Strategy 4	Minneapolis Park and Recreation Board

Schedule & Resources:	<u>1998</u>	<u>1999</u>	<u>Total</u>
NRP Strategy 1	\$40,000		\$40,000
NRP Strategy 2		\$178,000	\$178,000
NRP Strategy 3a	\$20,000		\$20,000
NRP Strategy 3b		\$41,000	\$41,000
NRP Strategy 4		<u>\$ 4,600</u>	<u>\$ 4,600</u>
Total NRP maximum	\$60,000	\$223,600	\$283,600
Potential Funding:			
DNR Grant		\$50,000	\$50,000
LH Comm Districts		\$3,750	\$3,750

Total NRP Funds: Up to \$283,600.
Total: Up to \$337,350.

18. 43rd & Upton/Sheridan Project

Goal: Enhance and improve the visual character of the commercial districts and calm automobile traffic.

Objective: Implement street design changes and slow traffic at 43rd Stand Upton Avenue.

Strategy: Reconfigure the 43rd and Upton/Sheridan intersection and add 44th and Upton median. The project: will include the following with all costs based on a maximum dollar amount. Work should be completed during Fall 1998 and Spring/Summer 1999. Any NRP funds remaining unspent and/or unencumbered by a written agreement between the parties by June 1, 2000 will be re-evaluated. If a Plan modification is recommended by the neighborhood NRP then the NRP Policy "Changing Approved Neighborhood Action Plan and Early Access Requests" as amended (September 5, 1995) would be used to reallocate this fund.

Reconstruction of Upton/Sheridan intersection	\$ 186,500
Median at 43rd and Upton	\$ 30,000
Median at 44th and Upton	\$ 24,000
Designs	\$ 1,500
Raised Crosswalk near Trolley R of W	<u>2,500</u>
Total	\$244,500

Participants: Linden Hills NRP
Linden Hills Neighborhood Council (LHiNC)
Minneapolis Public Works
Minneapolis City Planning
Metro Transit

Contract Admin.: Minneapolis Public Works

Schedule & Resources:	<u>1998</u>	<u>Total</u>
NRP	up to \$144,500	up to \$144,500
MSA (state funds)	<u>approx. \$100,000</u>	<u>approx. \$100,000</u>
Total	approx. \$244,500	approx. \$244,500

Total NRP Funds: up to \$144,500.

Total: \$244,500.

Commercial Districts Incentive Projects:

19. Exterior Enhancement Project

- Goal:** Enhance and improve the visual character of the commercial districts.
- Objective:** Enhance sidewalks, walkways, and business facades to promote pedestrian activity, safety and neighborhood vitality.
- Strategy:** Establish a matching fund rebate program that encourages small businesses to maintain their business facades, enhance sidewalks, walkways and alleys to promote safety. The program would be available to commercial property owners (zoned B and C) and would not include parking lot improvement projects. The projects under this program should be considered on a "individual business" basis and take into consideration such things as street frontage differences between businesses. The project should be operational by Spring of 1999.

NRP provides 50% rebate, up to \$5,000 max. (of NRP funds) for business improvements that result in permanent facilities, walkway and alley improvements.

Participants: Linden Hills NRP

Linden Hills Neighborhood Council (LHiNC) Linden Hills Business Association Minneapolis Public Works Linden Hills Commercial Districts Businesses Metro Transit
Minneapolis City Planning Department

Contract

Admin.: Minneapolis Community Development Agency

Schedule & Resources:	<u>1999</u>	<u>Total</u>	<u>% Match</u>
NRP	\$ 30,000	\$ 30,000	50%
LH Businesses	\$ 30,000	\$30,000	50%
Total	\$ 60,000	\$ 60,000	100%

Total NRP

Funds: \$30,000

Total: \$60,000

Commercial Districts Incentive Projects:

20. Parking Lot Permanent Landscaping Project

- Goal:** Enhance and improve the visual character of the commercial districts.
- Objective:** Landscape automobile parking lots
- Strategy:** Establish a cost-shared incentive program to make permanent site improvements by site redesign with permanent landscaping to help buffer commercial property from other land uses. Landscape/screen parking lots from streets and residences using vegetation. Offer neighborhood businesses a cash rebate as an incentive to install trees and hedges to screen parking lots from street view and adjacent residences. NRP will provide a 40% cost-sharing rebate for the purchase and installation of "appropriate" site improvement materials, not to exceed \$10,000 (NRP fund) per lot. NRP will provide public notice of program and solicit applications from neighborhood businesses. A selection committee will award the rebates based on the most appropriate and most needed projects.

Participants: Linden Hills NRP
 Linden Hills Neighborhood Council (LHiNC)
 Linden Hills Commercial Districts Businesses
 Linden Hills Business Association Minneapolis
 Public Works
 Metro Transit
 Minneapolis City Planning Department

Contract
 Admin. : Minneapolis Community Development Agency

Schedule & Resources:		<u>1999</u>	<u>Total</u>	<u>% Match</u>
	NRP	\$ 70,000	\$ 70,000	40%
	LH Businesses	<u>\$105,000</u>	<u>\$105,000</u>	<u>60%</u>
	Total	\$175,000	\$175,000	100%

Total NRP
 Funds: \$ 70,000
 Total: \$175,000

Commercial Districts Incentive Projects:

21. Tree/Boulevard Landscaping Project

Goal: Improve the health and diversity of the natural environment throughout the neighborhood.

Objective: Plant trees where needed on boulevards and barren or blighted spaces.

Strategy: Encourage business owners and business property owners to "green their space", by offering 75/25 matching funds for tree planting and boulevard greening. There are sites for approximately 39 trees in the commercial district along France Avenue and from France to Zenith Avenue on 44th Street. Where concrete removal with replacement of permanent sod or appropriate planting is possible in keeping with City regulations and ADA compliance, trees would be planted in newly created boulevards. Where removal of concrete for greenspace is not possible, concrete would be removed, trees would be planted and regulation grates would be installed. Trees planted with regulation grates would cost approximately \$2,000 each. The cost of tree planting with blooming boulevards would be less costly. Trees planted in keeping with the design of those previously planted in the 43rd and Upton area would cost under \$1,000. Linden Hills NRP would fund 75%, of the cost of those plantings that are approved by the MPRB, Public Works, and the Linden Hills NRP and are in accordance with the NRP Streetscape Policy.

Participants: Linden Hills NRP
 Linden Hills Mainstreet Committee
 Linden Hills Business Property Owners
 Linden Hills Business Owners
 Minneapolis Public Works-Sidewalks and Engineering Departments
 Minneapolis Park and Recreation Board-Forestry Department
 Minneapolis City Planning Department

Contract Admin.: NRP

Schedule & Resources:	1998	1999	2000	Total	% Match
NRP	\$18,000	\$36,000	\$9,000	\$63,000	75%
LH Businesses	\$ 6,000	\$12,000	\$3,000	\$21,000	25%
Total	\$24,000	\$48,000	\$12,000	\$84,000	100%

Total NRP Funds: \$63,000.

Total: \$84,000.

Commercial Districts Incentive Projects: 22. Shared Parking Project

Goal: Make neighborhood services economically viable.

Objective: Improve commercial district parking availability.

Strategy: Promote shared parking alternatives by facilitating formal discussions on shared parking options and strategies between neighborhood businesses and other nearby institutions. NRP/LHiNC/LHBA jointly sponsor a shared parking symposium in 1998.

Participants: Linden Hills NRP
Linden Hills Neighborhood Council (LHiNC)
Minneapolis Public Works
Metro Transit

Contract

Admin.: NRP

Schedule &

Resources:		<u>1998</u>	<u>Total</u>
NRP		\$2,500	\$2,500
LITiNC/LHBA		1,000	\$ 1000
Total		\$3,500	\$3,500

Total NRP

Funds: \$2,500

Total: \$3,500

23. LHBA Membership Project

Goal: Make neighborhood services economically viable.

Objective: Encourage retention of and recruit small locally owned businesses.

Strategy: Promote the growth and expansion of the LH Business Association beyond the 44th and Upton area to include all businesses along the 44th Street corridor to France Ave. Facilitate completion of an enlarged, more inclusive LHBA business directory with a \$1,000 contribution of NRP funds. Proposed funding \$2,500 with a leverage from LHiNC/LHBA of \$1,000.

Total NRP

Funds: No funding allocation made at this time.

24. Commercial Districts Painting Project

Goal: Emphasize pedestrian activity and scale.

Objective: Improve visual character in the commercial district and emphasize pedestrian scale.

Strategy: Work in partnership with Public Works to keep up on the painting of galvanized sign poles, stop sign poles and stop lights at 43rd and Upton and along the 44th corridor and at 44th and France at a cost of \$8,000.

Total NRP

Funds: No funding allocation made at this time.

25. Commercial Districts Street Lighting Project

Objective: Invest in street lighting to enhance the pedestrian environment and improve safety around 43rd and Upton.

Strategy: Add low-cost, low-voltage decorative street lighting to 40 boulevard trees in the 43rd and Upton area at a cost of \$53,000.

Total NRP

Funds: No funding allocation made at this time.

***Commercial Districts/Transportation Program
(Projects 17-25) - Total NRP Funds \$593,600***

Lake Calhoun & Lake Harriet Water Quality Program (Projects 26-31)

Goals: Improve water quality of Lake Calhoun and Lake Harriet. Improve the health and diversity of the natural environment throughout the neighborhood. Provide opportunities for neighbors to get to know one another and to become involved.

26. Street Sweeping Notification Project

Objective: Reduce the flow of pollutants into storm sewers and lakes through more frequent street sweeping and education.

Strategy: Encourage more successful watershed street sweeping through voluntary no parking compliance notification during supplemental sweeps to promote far more successful and efficient street sweeping. Communicate with Public Works regarding voluntary compliance notification within Linden Hills through the *Linden Hills News*. Communicate with other neighborhoods in the Chain of Lakes watershed to notify their communities in a similar manner. Estimated volunteer hours-100.

Participants: Linden Hills NRP
Minneapolis Public Works Street Sweeping Department
Linden Hills News Staff
Chain of Lakes Watershed Neighborhoods, e.g. Cedar, Isles, Dean Neighborhood Association; Fulton Neighborhood Association; East Harriet Farmstead; East Calhoun Community Organization; West Calhoun Neighborhood Council; Lynnhurst.

Total NRP

Funds: Part of the Administration Budget.

27. Increased Neighborhood Street Sweeping

Objective: Reduce the flow of pollutants into storm sewers and lakes through more frequent street sweeping.

Strategy: Subsidize more frequent street sweeping through an additional neighborhood street sweep. annually for five years, to complement ongoing sweeping schedules each year at a time that is most advantageous to the neighborhood and provides optimal efficiency in pollutant removal. Improves the environment of the neighborhood and Lake Calhoun and Lake Harriet. Proposed funding of \$20,000.

Participants: Linden Hills NRP

Minneapolis Public Works Street Sweeping Department

Total NRP

Funds: No funding allocation made at this time.

28. Elementary & Secondary Education Project

Objective: Reduce flow of pollutants into storm sewers and lakes through more drain stenciling and education.

Strategy: Support elementary and secondary education programs including Southwest High School (SWHS) water testing and reporting; erosion, runoff, and sustainability projects; and Audubon Elementary School storm sewer stenciling. Continue the strategy from the First Step to fund lake water and soil testing for students at SWHS. Students will report their findings in the *Linden Hills News*. Challenge students in their science course curriculum, e.g. "Economics and the Environment", regarding issues of pollution reduction, erosion control, etc. Minneapolis Park and Recreation Board Environmental Operations Manager. will work with Southwest students regarding water quality and environmental issues. Have SWHS students teach and interact with Audubon students regarding environmental responsibility. Fund storm sewer stenciling for students at Audubon Elementary and other neighborhood youth groups. Volunteers including Audubon parents, League of Women Voters and Linden Hills residents will organize and assist in the storm sewer stenciling project.

Participants: Linden Hills NRP Minneapolis Public Schools SWHS
Faculty
SWHS Students
Audubon Elementary Faculty, Parents and
Students League of Women Voters

Contract

Admin.: Minneapolis Public Schools

Schedule & Resources:	<u>1998</u>	<u>1999</u>	<u>2000</u>	<u>2001</u>	<u>2002</u>	<u>Total</u>
Linden Hills 1 st Step						\$ 7,600
Linden Hills Action Plan	\$3000	\$3000	\$2000	\$0	\$0	\$ 8,000
MPRB In-Kind	<u>\$264</u>	<u>\$ 264</u>	<u>\$264</u>	<u>\$264</u>	<u>\$264</u>	<u>\$1,320</u>
Total	<u>\$3264</u>	<u>\$3264</u>	<u>\$2264</u>	<u>\$264</u>	<u>\$264</u>	<u>\$16,920</u>
Volunteer Hours	100	100	100			300

Total NRP	<u>1st Step</u>	<u>Action Plan</u>	<u>Total</u>
Funds:	\$7,600	\$8,000	\$15,600
Total:	\$16,920.		

29. Lakeshore Plantings at Lakes Calhoun & Harriet

Objectives: Improve natural shoreline areas to reduce erosion and other run-off problems. Landscape existing public lands with environmentally diverse plants.

Strategy: This project is a continuation of the successful First Step project using the MPRB's in-kind contribution and volunteers' efforts to leverage a Department of Natural Resources (DNR) Conservation Partners Grant for plant material costs. Aquatic vegetative planting and shoreline planting restoration would provide greater plant diversity, bank stabilization to prevent erosion due to wave action, soil compaction on steep slopes, and improved wildlife habitat. Through in-kind contributions, the MPRB Horticulture Department will assist in selection and acquisition of plant materials and equipment as needed. Volunteer *efforts* will provide for planting of materials. Funds will be used to purchase plant materials for projects and DNR grants will be used to supplement these *efforts* as available.

Participants: Linden Hills NRP
 Minneapolis Park and Recreation Board Horticulture Department
 Department of Natural Resources
 Southwest High School Students
 Minnesota Public Lobby Linden Hills Garden Club

Contract Admin.: Minneapolis Park and Recreation Board

Schedule & Resources:

	<u>1998</u>	<u>1999</u>	<u>2000</u>	<u>2001</u>	<u>2002</u>	<u>Total</u>
Linden Hills 1 st Step						\$20,000
Linden Hills Action Plan	\$2000	\$2000	\$2000	\$2000	\$2000	\$10,000
MPRB In-Kind	<u>\$1000</u>	<u>\$1000</u>	<u>\$1000</u>	<u>\$1000</u>	<u>\$1000</u>	<u>\$5,000</u>
Total	\$3000	\$3000	\$3000	\$3000	\$3000	\$35,000
Volunteer Hours	300	300	300	300	300	1,500
Total NRP	<u>1st Step</u>	<u>Action Plan</u>	<u>Total</u>			
Funds:	\$20,000	\$10,000	\$30,000			
Total:	\$35,000.					

30. Lake Calhoun Parking Signage

Objective: Improve natural shoreline areas to reduce erosion and other runoff problems.

Strategy: Design, produce and install improved signage for existing alternative parking at MPRB's Lake Calhoun Executive Center's parking lot to offset environmentally damaging parking at Thomas Beach.

Participants: Linden Hills NRP
Minneapolis Park and Recreation Board

Contract

Admin.: Minneapolis Park and Recreation Board

Schedule & Resources:	Linden Hills NRP	<u>1998</u> \$1,000	<u>Total</u> \$1,000
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Total NRP Funds: \$1,000.

Total: \$1,000.

31. Lake Calhoun & Lake Harriet Milfoil Removal

Objective: Reduce the amount of eurasian milfoil in Lake Calhoun and Lake Harriet.

Strategy: One harvester is currently being used five days per week, ten hours per day to remove the milfoil from Minneapolis lakes. Purchase milfoil harvester, trailer and conveyor for thus use. This will be leveraged with \$33,000 per year in Minneapolis Park and Recreation Board (MPRB) labor costs to run the equipment. The MPRB will cover all repairs and maintenance. The MPRB accounting structure provides for accrual of funds and replacement of this equipment at the end of its normal life expectancy (of ten years).

Participants: Linden Hills NRP Fulton NRP Minneapolis Park and Recreation Board

Contract

Admin.: Minneapolis Park and Recreation Board

Schedule &

Resources: Fund ASAP to allow for equipment to arrive for Spring 1999 usage.

Cost @ 10 Year Calculation:

Harvester, Trailer and Conveyor	\$ 88,000
MPRB labor over 10 years	\$330,000
Maintenance & Repair	<u>N/A</u>
MPRB In-Kind	\$418,000

	<u>1998</u>	<u>1999-2007</u>	<u>Total</u>
Linden Hills NRP	\$88,000	-	\$88,000
MPRB In-Kind	N/A	N/A	N/A
MPRB	<u>\$33,000</u>	<u>\$297,000</u>	<u>\$330,000</u>
Total	\$121,000	\$297,000	\$418,000
Fulton NRP*	\$10,000	-	\$10,000

* Potential contribution to reduce the LH NRP commitment of \$88,000.

Total NRP

Funds: \$ 88,000.

Total: \$418,000.

***Lake Calhoun & Lake Harriet Water Quality Program
(Projects 26-31) - Total NRP Funds including 1st Step
\$134,600***

Natural Environment Program (Projects 32-39)

Goals: Improve the health and diversity of the natural environment throughout the neighborhood. Maintain and improve public spaces. Provide opportunities for neighbors to get to know one another and to become involved

32. Community Tree Planting Project

Objective: Plant trees where needed on boulevards and barren public spaces.

Strategy: Continue the Community Tree Planting and Reforestation Plan. The MPRB Forestry Department foreman for the neighborhood has reviewed the neighborhood's current needs and that of previous years to determine that the continuing reforestation of Linden Hills requires 75 to 100 trees to be planted per year in the boulevards. This will offset the loss of trees due to Dutch Elm disease, storm damage, hazard trees and new tree replacement. It is estimated that 50 trees would be container grown at an average of \$70 per planted tree, and 50 trees in ball and burlap form, with planting fee for Prentice loader, at a rate of \$95 per tree. MPRB will order trees, plant trees, mulch each tree, water each tree twice, prune the tree and maintain for the life of the tree, and removal if necessary. To encourage needed watering, volunteers will deliver educational and instructional information to homes having boulevard trees planted and take steps to encourage those closest to newly planted trees to water them as needed. New tree care articles will also be published in the *Linden Hills News* when appropriate.

Participants: Linden Hills NRP
Minneapolis Park and Recreation Board

Contract

Admin.: Minneapolis Park and Recreation Board

Schedule & Resources:	<u>1998</u>	<u>1999</u>	<u>2000</u>	<u>2001</u>	<u>2002</u>	<u>Total</u>
Linden Hills 1 st Step						\$20,000
Linden Hills Action Plan	\$8450	\$8450	\$8450	\$8450	\$8450	<u>\$42,250</u>
Total						\$62,250
Volunteer Hours	25	25	25	25	25	125

Total NRP Funds:	<u>1st Step</u>	<u>Action Plan</u>	<u>Total</u>
	\$20,000	\$42,250	\$62,250

Total: \$62,250.

33. Community Gardens

Objectives: Landscape existing public lands with environmentally diverse plants.

Strategy: Establish and maintain community flower gardens. Volunteers will plant materials provided by Minnesota Green donation and supplemented by \$1000 of Linden Hills NRP materials with an emphasis on shrubbery and perennials for sustainability.

Participants: Linden Hills NRP
 Minneapolis Park and Recreation Board
 Linden Hills Gardeners
 Minnesota Green

Contract Admin.: NRP

Schedule & Resources:	1998	1999	2000	2001	2002	Total
Linden Hills NRP	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$5,000
		0				
Volunteer Hours	300	300	300	300	300	1500

Total NRP Funds: \$5,000.
Total: \$5,000.

34. Annual Neighborhood Clean-Up Campaign

Objective: Reduce the flow of pollutants into storm sewers and lakes through more frequent street sweeping and education.

Strategy: Annual neighborhood clean-up project modeled after Fulton neighborhood's ongoing, successful Clean Sweep Program, in addition to "Clean Sweep Your Street" making for a cleaner neighborhood and cleaner lakes due to reduced polluted runoff. The program makes reusable items available for curbside charitable organization pick-up, and items to be disposed of removed curbside by a supplemental city sponsored pick-up. Serves to clean up neighborhood residences' interiors and exteriors. "Best Street Awards" promotes street sweeping and improvements to the aesthetics of the boulevard by members of the community. Provides dumpster at Linden Hills Park Building. Volunteers would be recruited to help load trash trucks and assist the elderly and those with disabilities. Trash trucks and drivers provided by the City of Minneapolis at no charge. Cost of dumpster rentals and identifying apparel for volunteers working in neighborhood streets, e.g. T-shirts, awards for Best

Streets/Boulevards total approximately \$1200 per year for five years. Proposed funding \$6,000.

Total NRP

Funds: No funding allocation made at this time.

35. Linden Hills Park Bldg. Outdoor Bulletin Boards

Objectives: Reduce the flow of pollutants into storm sewers and lakes through education. Establish a clearinghouse for neighborhood services, such as snow shoveling or grocery shopping. Establish information kiosks. Provide a plan for ongoing neighborhood communication.

Strategy: Provide glass/acrylic enclosed "bulletin boards" for seasonally appropriate environmental and community information available to the neighborhood while the Linden Hills Park Building is open, as well as after hours. Information dissemination will be far more successful with the bulletin boards available whether the building is open or closed, but also, located at both entrances, all those entering must pass by these bulletin boards. Proposed funding \$5,000.

Participants: Linden Hills NRP
Minneapolis Park and Recreation Board

Total NRP

Funds: No funding allocation made at this time.

36. Reduce Usage of Lawn Fertilizer w/ Phosphorus

Objectives: Encourage environmentally friendly approaches to lawn care. Reduce the flow of pollutants into storm sewers and lakes through education. Engage in joint activities with other neighborhoods.

Strategy: Communicate with the neighborhoods listed below to promote the use of soil testing in their neighborhoods to educate those in their community regarding the unnecessary use of phosphorus containing lawn fertilizer in the Chain of Lakes watershed. With sufficient phosphorus in lawns, the additional phosphorus applied enters storm sewer systems and into the Chain of Lakes. Phosphorus is the pollutant in our lakes causing the greatest degradation in addition to the malodorous and unsightly **algal** growth.

Participants: Linden Hills NRP
 Chain of Lakes Watershed Neighborhoods
 City of Minneapolis
 City of St. Louis Park ,
 City of Edina
 Clean Water Partnership
 Minneapolis Park and Recreation Board

Total NRP

Funds: Part of the Administration Budget.

37. Thoreau's Woods

Objective: Landscape existing public lands with environmentally diverse plants.

Strategy: Initiate restored natural woodland, Thoreau's Woods, located between Lake Calhoun and Lake Harriet. Volunteers, plus contract labor, for initial buckthorn removal, planting of naturally occurring vegetation and long term maintenance, under the direction of Minneapolis Park and Recreation Board Forestry and Horticulture Departments. Plantings will reflect those plants Thoreau enjoyed and outlined in his diary during his visit to Minneapolis. Will seek grants from the DNR and donations from the public.

Participants: Linden Hills NRP
 Minneapolis Park and Recreation Board Forestry Department
 Minneapolis Park and Recreation Board Horticulture Department

Contract

Admin.: Minneapolis Park and Recreation Board

Schedule & Resources:	<u>1998</u>	<u>1999</u>	<u>Total</u>
Linden Hills NRP	\$3,000	\$2,000	\$5,000
Volunteer Hours	200	200	400

Total NRP

Funds: \$5,000.

Total: \$5,000.

38. Water Table Data Collection

Strategy: Provide funding for a graduate student study of existing water table data for homes built on filled wetlands. Student would research existing records, conduct survey of homes, assess need for test wells, collaborate with Southwest High School soil and water testing program, and issue a report to recommend potential community action. Determine feasibility of drilling multiple test wells to allow for monitoring of the water table and provide limited warning of potential high water. Proposed funding- \$2,500.

Participants: Linden Hills NRP

University of Minnesota Geology Department

Total NRP

Funds: No funding allocation made at this time.

39. Maintain Liaison with SMAAC

Objectives: Require quieter aircraft.

Strategy: Maintain liaison with South Metro Airport Action Council (SMAAC) and similar citizen groups. Report developments in *Linden Hills News* and Linden Hills Neighborhood Council board meetings. Funding of \$500 to citizen groups researching developments in aircraft noise reduction.

Participants: Linden Hills NRP

Linden Hills Neighborhood Council South Metro Airport Action Council

Total NRP

Funds: No funding allocation made at this time.

***Natural Environment Program
(Projects 32-39) - Total NRP Funds including
1st Step \$72,250***

40. Gym Access Program

Goal: Expand neighborhood recreational opportunities.

Objective: Increase opportunities to use indoor recreational facilities.

Work with Audubon and Fulton Elementary Schools and St. Thomas the Apostle Church to provide increased access to their existing gym facilities. Any NRP funds remaining unspent or unencumbered by a written agreement between the parties involved by July 1, 1999 will be reevaluated. If a Plan Modification is recommended by the neighborhood NRP, then the NRP Policy "Changing Approved Neighborhood Action Plan and Early Access Requests" as amended (Sept. 5, 1995) would be used to reallocate this fund.

Strategy 1: Audubon/Fulton Elementary Schools: Purchase and install two sets of security control doors that meet fire code, [etc. at](#) each school to provide increased building security.

Strategy 2: St. Thomas the Apostle Church: Funds to lease gym facilities for five years. Five year liability insurance rider for the church that covers limited community use of gym facilities. Negotiate a liability and/or a lease agreement that assures approximately 300 hours annually of limited community access to the gym facility over a five year period.

Facts/

Background: These strategies are a continuation of the First Step gym access program taking into account the results of a CUBA study on the existing gym facilities in the neighborhood and what would be required to make them more accessible to neighborhood residents. While requirements vary from site to site security control doors can be a major cost component in making the building secure.

Participants: Linden Hills NRP and Fulton NRP
 Minneapolis Public Schools Community Education
 Minneapolis Public Schools
 Audubon Elementary School
 St. Thomas the Apostle Church
 Linden Hills Neighborhood Council (LHiNC)

Contract Admin. : Strategy 1 - Minneapolis Public Schools Strategy 2 - NRP

Schedule & Resources:

	<u>1998</u>	<u>1999</u>	<u>2000</u>	<u>2001</u>	<u>2002</u>	<u>Total</u>
Linden Hills 1 st Step						\$10,000
Strategy 1: <i>Security doors</i> Audubon School LH NRP	\$16,000					\$ 16,000
Fulton School Fulton NRP	\$16,000					\$ 16,000
Strategy 2: <i>Negotiate Lease</i> LH NRP	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$7,500	\$ 37,500
<i>Insurance Lease</i> LH NRP	\$ 2,000	\$ 2,000	\$ 2,000	\$2,000	\$2,000	\$ 10,000
Total NRP Funds:	<u>1 st Step</u> \$10,000	<u>Action Plan</u> \$63,500	<u>Total</u> \$73,500			
Total:	\$ 89,500					

41. Staffing for Neighborhood Gym/Pool Access

- Goal:** Expand neighborhood recreational opportunities.
- Objective:** Increase opportunities to use indoor recreational facilities.
- Strategy:** Fund the *staffing* costs for neighborhood access to all existing neighborhood gym and pool sites. This program is to utilize approved Community Education staff or other approved persons, under the existing gym access program.

Participants: Linden Hills NRP and Fulton NRP
 Minneapolis Public Schools
 Family and Community Education Services (FACES)
 St. Thomas the Apostle/Christ the King School
 Audubon Elementary School
 Lutheran Church of Good Shepherd
 Anwatin
 Armatage
 Barton
 Brookside
 Burroughs
 Ramsey
 Southwest
 Windom
 Fulton
 Anthony

Contract Admin. : Southwest Community Education

Schedule & Resources:	<u>1998</u>	<u>Total</u>
LH NRP	\$ 15,000	\$ 15,000
Fulton NRP	<u>\$ 15,000</u>	<u>\$ 15,000</u>
Total	\$ 30,000	\$ 30,000

Note- if Fulton does not provide their match the program will be funded at the LH NRP level.

42. Neighborhood Gymnasium/Community Center

Goal: Expand neighborhood recreational opportunities.

Objective: Build a gym/community center in Linden Hills.

Strategy: Design and construct a gym/community center to be located at either Linden Hills Park or at Audubon Elementary School. Utilize the results of CURA studies (CUBA I - "Linden Hills & Fulton Neighborhood Land-Use Impact Study: Potential Sites for a Neighborhood Community Center Gym Facility" and CURA H - "Fulton and Linden Hills Neighborhood: Indoor Recreational Spaces Study"), and work with the Minneapolis Park and Recreation Board (1VIPRB) and/or Minneapolis Public Schools (NIPS) and the Fulton NRP to fund and construct a neighborhood gym/ community center facility that is acceptable to local residents. These studies addressed a new neighborhood gym/community center in terms of space requirements, site layout, design and construction; and, evaluated the quality of recreational space currently available in existing neighborhood facilities --in terms of gym size, occupancy, floor surface, building security concerns, handicapped accessibility and parking.

The overall goal of both projects was to provide neighborhood residents with additional information, using a consistent methodology, regarding the neighborhood gym issue. This additional information was intended to reduce the uncertainty associated with the issue. Everyone would have the same information available for decision-making purposes. Several neighborhood meetings were held and final reports were presented to the neighborhoods during the spring/summer of 1997. Copies of the final reports were available at Linden Hills and Pershing Parks and Linden Hills Library. Copies were also provided to SWAC, the Fulton Neighborhood Assoc. (FNA), the Linden Hills Neighborhood Council (LHiNC), and Fulton and Linden Hills NRP.

Result -- No formal proposals for a new gym/community center were brought forward through the NRP process in either neighborhood. Suggestions were brought to the NRP's in both neighborhoods recommending actions that result in better utilization of existing public and private gym/community space in both neighborhoods. Several strategies were developed based on these recommendations. Estimated total cost (design and construction) is \$1.5- 2.1 million depending on the site and many unique design considerations. If costs were split between the Fulton and Linden Hills NRPs and either MPRB or NIPS, approximately \$750,000- \$1,000,000 in neighborhood funds would be required.

Total NRP

Funds: No funding allocation made at this time.

Southwest High School Program (Projects 43-45)

Goals: Improve neighborhood and school interactions. Provide opportunities for neighbors to get to know one another and to become involved. Establish and maintain a safe environment and sense of security. Maintain and improve public spaces. Improve the health and diversity of the natural environment throughout the neighborhood. Work with other neighborhoods to address common issues.

43. Campus Exterior Site Improvements Project

Objectives: Landscape existing public lands with diverse plants. Engage in joint activities with other neighborhoods. Improve relations between Linden Hills schools and neighbors.

Strategy: The major portion of the current Southwest High School (SWHS) capital renovations project does not include site improvements to increase campus security and improve environmental concerns. Permanent landscape plans not funded by the construction contract will be funded by NRP and the Southwest Foundation for environmental and security purposes. The SWHS renovation plans determined that \$35,000 will address the need for crime prevention using Crime Prevention Through Environmental Design (CPTED) standards, environmentally responsible storm sewer runoff and erosion control, aesthetics, and trash and residential screening. These purposes respond to the needs of the SWHS students, parents, faculty, and administration, as well as the immediate neighbors of SWHS and the greater communities of Linden Hills and Fulton. These improvements provide students with a safe and visible outdoor environment as an alternative to gathering in an already overcrowded building.

Participants: Linden Hills NRP
Linden Hills Neighborhood Council
Fulton NRP
Tree Trust
Southwest Foundation
Minneapolis Public Schools
Minneapolis Police Dept. CCP/Safe Unit
Minnesota Green
Fulton Garden Club
SWHS-Student Council, Administration, Faculty, Engineers, Students

Contract

Admin.: Minneapolis Public Schools

Schedule & Resources:	<u>1998</u>	<u>Total</u>
Linden Hills NRP	\$8,750	\$ 8,750
Fulton NRP	\$8,750	\$ 8,750
Southwest Foundation	<u>\$17,500</u>	<u>\$17,500</u>
Total	\$35,000	\$35,000
Total NRP Funds:	\$8,750.	
Total:	\$35,000.	

44. Neighborhood Computer Labs Project

Objectives: Improve relations between Linden Hills schools and neighbors. Engage in joint activities with other neighborhoods.

Strategy: Linden Hills NRP, Fulton NRP and Minneapolis School District NRP will provide \$50,000 to fund the cost of new and additional computer equipment including sixteen computers, printers, scanners and an overhead video display. This equipment, and an additional 64 computers will be available for Southwest High School students and faculty during the day and Community Education (CE) in the evenings, Monday through Thursday, and Saturdays. Maintenance and repairs for the sixteen computers, replacement of the 80 computers as needed, and a limited number of scholarships for Community Education computer courses, will be funded through an annuity system via monies received from Community Education fees in excess of normal CE course expenses. Community Education will provide competent instructors for all programs and will cover costs with user fees.

Prior to the transfer of Linden Hills NRP funds for the purchase of this computer equipment, a written agreement is to be developed which details:

1.) The equipment purchase schedule;
2.) The operation, maintenance/repair and replacement responsibilities via the proposed annuity schedule; and, a cash flow description of the annuity program including who controls said funds.
3.) Any differences between the 64 business lab computers and the 16 other computers mentioned above in terms of operation, maintenance and replacement;
4.) The location(s) of the eighty computers and the level of accessibility by community residents.
5.) The impact on this program if other anticipated computer lab funds are not received in accordance with the overall plan.

This, and any other pertinent information, is to be agreed to in writing by SWHS administration, appropriate MPS district administration, Linden Hills

NRP and Fulton NRP. Said written agreement is to be incorporated by reference in the Scope of Service releasing funds.

Participants: Linden Hills NRP Fulton NRP
Minneapolis Public Schools Southwest High School Administration Southwest High School Faculty Southwest High School Community Education

Contract Admin.: Minneapolis Public Schools

Schedule & Resources:	<u>1998</u>	<u>Total</u>
Linden Hills NRP	\$12,500	\$12,500
FultonNRP	\$12,500	\$12,500
MPS NRP	<u>\$25,000</u>	<u>\$25,000</u>
Total	\$50,000	\$50,000

Total NRP Funds: \$12,500.

Total: \$50,000.

45. Southwest HS Gym & Pool Access Project

Objectives: Increase opportunities to use indoor recreational facilities. Improve relations between Linden Hills schools and neighbors. Promote play opportunities for parents and children.

Strategy: Southwest High School will provide access to their East gym and swimming pool for four hours on Sunday afternoons during the school calendar year. The gym would be available for two hours for the Southwest Activities Council (SWAC) and two hours for structured family activities. The pool would be available for open family use.

Linden Hills and Fulton residents will be encouraged to propose family programs for the remainder of the gym access. These proposals will be evaluated by a review board. The gym will be opened, managed and closed by a responsible school representative, e.g. Phy. Ed. teacher, and an assistant having Water Safety Instructor certification will be on duty during pool use.

This project will be managed by an Evaluation Review Board, to include members of SWHS staff/administration, Community Education staff, members of Linden Hills and Fulton NRPs, and users of the gym and pool programs.

Southwest will also provide access to gym facilities on Saturdays from 2:30 p.m. until 6:00 p.m.

This project is modeled after the First Step Gym Access Strategy in which gym access monies are used to fund the cost of security personnel on hand during gym use. These funds would pay for responsible school employees or school designated persons to oversee the gym and pool access. This would involve one person to manage the gym activities and another having a Red Cross Water Safety Instructor certification to oversee pool activities. As an example, Sunday use as described above is estimated to cost \$180 per week, i.e. four hours of gym access and four hours of pool access, along with an additional hour for opening the school building, accessing equipment, returning equipment and cleanup following the day's activities. These activities would coincide with the school calendar year of approximately 36 weeks.

There will be a written agreement between the Linden Hills NRP, Fulton NRP, Southwest High School Administration and Minneapolis Public Schools, that will detail the following:

1. Expenses for years 2-5 contingent on gym facilities being available to the Southwest Community weekday evenings and/or Saturdays.
2. Staffed by Community Education staff identified in the Community Education Gym Access Program (PS 14) or other qualified people at a rate agreeable to all parties.

Participants: Linden Hills NRP
 Fulton NRP
 Southwest High School Administration
 Southwest High School Community Education
 Evaluation Review Board

Contract Admin.: Minneapolis Public Schools

Schedule & Resources:	<u>1998</u>	<u>1999</u>	<u>2000</u>	<u>2001</u>	<u>2002</u>	<u>Total</u>
Linden Hills NRP		\$1480	\$3240	\$3240	\$3240	\$11,200
FultonNRP		<u>\$1480</u>	<u>\$3240</u>	<u>\$3240</u>	<u>\$3240</u>	<u>\$11200</u>
Total		\$2960	\$6480	\$6480	\$6480	\$22,400

Total NRP Funds: \$11,200.
Total: \$22,400.

***Southwest High School Program
 (Projects 43-45) - Total NRP Funds \$32,450***

46. Education/Clean-Up Programs (1st Step)

(Watershed Cleanup, Water Quality Education Signage, Clean Water Task Force)

Goal: Improve lake water quality

Objective: Educate residents and promote their involvement in lake quality improvements and maintenance of the lakes (especially Lake Calhoun and Harriet).

Strategy: Work with the Park Board, other neighborhoods in the Watershed District, the Minneapolis Multi-Neighborhood NRP Clean Water Task Force and others to facilitate clean-ups of lake shorelines and other natural areas. Develop and implement educational programs on ways to improve water quality and conduct other coordinated projects to reduce contaminants and pollutants in our lakes. Initial focus will be removal of litter, the prevention of shoreline erosion (which may include demonstration projects or studies) and maintenance of grounds and facilities. Funding will also cover educational materials and workshops on sustainable landscaping, lawn care, plantings, garbage cans, recycling bins and materials for clean-up efforts.

Participants: Linden Hills NRP Natural Environment Task Force
 Minneapolis Park and Recreation Board
 Linden Hills Garden Club
 Minnehaha Creek Watershed District
 Public and Private Schools/Churches
 Prospective environmental organizations
 Linden Hills Neighborhood Council (LHiNC)
 Minneapolis Public Works Department

Schedule & Resources:	<u>1st Step</u>	<u>Total</u>
Linden Hills 1st Step	\$4,000	<u>\$4,000*</u>
Total		\$4,000

* The original 1st Step allocation was \$40,000. \$36,000 of this total has been incorporated into strategies #2, #28 and #29 of this full NRP Action Plan.

Total NRP Funds: 1 st Step
 \$4,000.

Total: \$4,000.

47. Safe Pedestrian Crosswalks/Traffic Calming (1st Step)

Goal: Ensure a safe, pedestrian-friendly environment.

Objective: Promote safe pedestrian crossings and traffic calming of roadways in area with high pedestrian and automobile traffic.

Strategy: Work with the Minneapolis Public Works Department to study, develop plans for and implement crosswalks/traffic calming in high traffic areas incorporating previous studies, including the 1994 Center for Urban and Regional Affairs (CURA) Transportation Study. Safety and traffic calming methods may include pedestrian crosswalks, round-abouts, improved street signage, street throating and speed humps. Implementation will occur at the highest priority sites.

Participants: Linden Ills NRP Transportation Task Force Linden Hills Neighborhood Council (LHiNC) Minneapolis Public Works Department MNDot Minneapolis Park Board Neighborhood groups

Contract

Admin.: Minneapolis Public Works

Schedule & Resources:	<u>1st Step</u>	<u>Total</u>
Linden Hills NRP	\$30,000	\$30,000
Other *	\$ 1,500	\$ 1,500
Other **	\$ 3,500	\$ 3,500
Other ***	\$180,000	\$180,000

* Research assistant paid for by NPCR/CURA grant to study traffic/pedestrian safety, 1994.

** From the city of Minneapolis to fund the tests currently on-going on Sheridan and 43rd Streets.

*** Possible state aid, city and assessment dollars available for street improvements.

Total NRP Funds:	<u>1 st Step</u> \$30,000
Total:	\$215,000.

48. Bikeway Development (1st Step)

Goal: Encourage alternative modes of transportation..

Objective: Develop a bicycle transportation system that runs through the neighborhood, with supporting bicycle racks at key commercial districts and public spaces locations.

Strategy: Work with the Minneapolis Public Works Department, the commercial districts and impacted residents to plan and implement north/south and east/west neighborhood bicycle routes. (Possible east/west routes include the trolley right-of-way, 43rd Street, 42nd Street and 41st Street. Options for north/south routes include Zenith and Xerxes Avenues. The bicycle routes may be established through road designation, with special signage and speed restrictions, paving of the trolley right of way, or the painting of permanent bike lanes). Bicycle racks will be planned and installed where possible to facilitate secure, non-intrusive storage of bikes.

Participants: Linden Hills NRP Transportation Task Force
 Linden Hills Neighborhood Council (LHiNC)
 Fulton NRP Transportation Task Force
 Minneapolis Public Works Department
 MNDot
 Minneapolis Park Board
 Neighborhood groups
 Commercial Districts
 Minneapolis Police Department

Contract

Admin.: Minneapolis Public Works

Schedule & Resources:	<u>1st Step</u>	<u>Total</u>
Linden Hills NRP	\$30,000	\$30,000
Other *	\$ 1,500	\$ 1,500

* Research assistant paid for by NPCR/CURA grant to study traffic/pedestrian safety, 1994.

Total NRP Funds:	<u>1st Step</u> \$30,000
Total:	\$31,500.

49. Linden Hills Development and Improvement Plan (1st Step)

- Goal:** Maintain those qualities that make the Linden Hills neighborhood a desirable place to live, work and play.
- Objective:** Development of a cohesive, neighborhood-wide plan to ensure that our neighborhood will be livable, safe, environmentally healthy and economically sustainable in the future.
- Strategy:** Hire a professional neighborhood planner to work with the Neighborhood Revitalization Committee, LH1NC, other neighborhood groups, the Minneapolis City Planning Department and other governmental units and organizations. The participants as listed below will determine the scope of services expressed by the neighborhood and include these in an RFP. Clear outcomes with specifics will be detailed in the RFP to ensure expectations are met. One of the services expected is for the professional planner to work with the Minneapolis Planning Department and the residential and business communities on developing the zoning overlay districts affecting Linden Hills' commercial districts.
- Participants:** The professional planner (or planning company) will be hired by the Linden Hills NRP Steering Committee and the Linden Hills Neighborhood Council (LHiNC).
 Minneapolis City Council
 Minneapolis Planning Department
 Minneapolis Public Works
 Linden Hills NRP Commercial Districts Task Force
 Linden Hills NRP Transportation Task Force
 Linden Hills Business Association
 Commercial Development Task Force of LhiNC/LHBA
- Contract Admin.:** Minneapolis Planning
- | | | |
|----------------------------------|------------------|------------------------------|
| Schedule & Resources: | Linden Hills NRP | <u>1 st Step</u>
\$30,000 |
| Total NRP Funds: | <u>1 st Step</u> | \$30,000 |
| Total: | \$30,000. | |